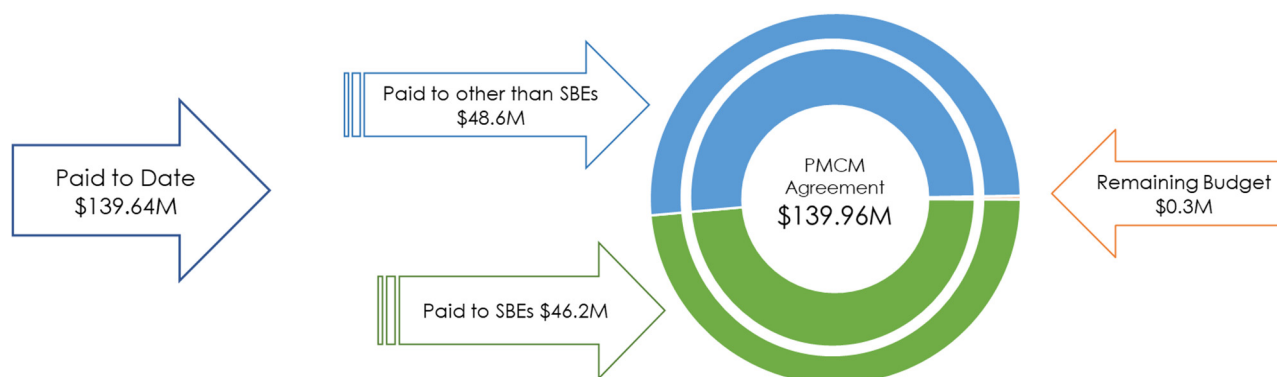
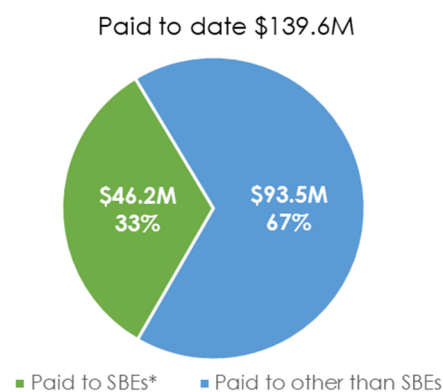


## ✓ Professional Service Agreement (PMCM)



## ✓ SBE Utilization

| Total Paid to PMCM | Paid to SBEs | SBE % |        | Paid to other than SBEs |
|--------------------|--------------|-------|--------|-------------------------|
|                    |              | Goal  | Actual |                         |
| \$139.6M           | \$46.2M      | 28.2% | 33.0%  | \$93.5M                 |



## ✓ Payment Promptness / Billing

| WASD<br>Task Authorization           | Paid Invoices Current Period<br>(July –December 2025) |              |                    | Paid by MDWASD | Payment Promptness |
|--------------------------------------|-------------------------------------------------------|--------------|--------------------|----------------|--------------------|
|                                      | Approved Date <sup>1</sup>                            | Amount       | Invoiced Period    | Date           | Days               |
| <b>Task 99 - Program Mgmt.</b>       |                                                       |              |                    |                |                    |
| 99                                   | 7/14/2025                                             | \$252,340.99 | Inception-12/29/24 | 7/17/2025      | 3                  |
| 99                                   | 8/21/2025                                             | \$370,082.37 | 12/30/24-4/27/25   | 8/28/2025      | 7                  |
| 99                                   | 10/31/2025                                            | \$257,769.78 | 4/28/25-7/27/25    | 11/7/2025      | 7                  |
| <b>Task 100 - Construction Mgmt.</b> |                                                       |              |                    |                |                    |
| 100                                  | 8/10/2025                                             | \$565,090.00 | 12/30/24-4/27/2025 | 8/13/2025      | 3                  |
| 100                                  | 11/14/2025                                            | \$256,143.71 | 4/28/25-7/27/25    | 11/20/2025     | 6                  |

<sup>1</sup> "Approved date" is the date approved by the CD WASD Program Manager.

# WASD CD Program - Semiannual Update

January 2026 – June 2026  
6 Month

| AECOM to SBEs <sup>1</sup>           |                         | Paid Invoices Current Period<br>(July – December 2025) |             |                    | Paid by<br>AECOM | Payment<br>Promptness |
|--------------------------------------|-------------------------|--------------------------------------------------------|-------------|--------------------|------------------|-----------------------|
| Task Authorization                   | SBE                     | Approved<br>Date <sup>2</sup>                          | Amount      | Invoiced Period    | Date             | Days                  |
| <b>Task 97 – Construction Mgmt.</b>  |                         |                                                        |             |                    |                  |                       |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$415.27    | Inception-10/29/23 | 7/16/2025        | 9                     |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$105.85    | 11/27/23-12/31/23  | 7/16/2025        | 9                     |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$394.56    | 5/27/24-6/30/24    | 7/16/2025        | 9                     |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$525.55    | 7/29/24-08/25/24   | 7/16/2025        | 9                     |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$429.14    | 04/01/24-04/28/24  | 7/16/2025        | 9                     |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$604.63    | 10/30/23-11/26/23  | 7/16/2025        | 9                     |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$417.21    | 4/29/23-05/26/23   | 7/16/2025        | 9                     |
| 097_14.09                            | Program Controls        | 7/7/2025                                               | \$343.71    | 2/26/24-03/31/24   | 7/16/2025        | 9                     |
| <b>Task 99 - Program Mgmt.</b>       |                         |                                                        |             |                    |                  |                       |
| 99                                   | Program Controls        | 9/11/2025                                              | \$29,885.18 | Inception-10/27/24 | 10/3/2025        | 22                    |
| 99                                   | Program Controls        | 9/11/2025                                              | \$30,792.96 | 10/28/24-12/01/24  | 10/3/2025        | 22                    |
| 99                                   | Program Controls        | 9/11/2025                                              | \$23,215.10 | 12/02/24-12/29/24  | 10/3/2025        | 22                    |
| 99                                   | Program Controls        | 9/11/2025                                              | \$34,736.45 | 12/30/24-02/02/25  | 10/3/2025        | 22                    |
| 99                                   | Program Controls        | 9/11/2025                                              | \$32,001.60 | 02/03/25-03/02/25  | 10/3/2025        | 22                    |
| 99                                   | Program Controls        | 9/11/2025                                              | \$24,582.84 | 03/03/25-03/30/25  | 10/3/2025        | 22                    |
| 99                                   | Program Controls        | 9/11/2025                                              | \$32,001.60 | 03/31/25-04/27/25  | 10/3/2025        | 22                    |
| 99                                   | Program Controls        | 9/14/2025                                              | \$37,499.81 | 04/28/25-06/01/25  | 10/3/2025        | 19                    |
| 99                                   | Program Controls        | 9/14/2025                                              | \$30,634.18 | 06/02/25-06/29/25  | 10/3/2025        | 19                    |
| 99                                   | Program Controls        | 11/16/2025                                             | \$16,959.94 | 06/30/25-07/27/25  | 11/26/2025       | 10                    |
| <b>Task 100 – Construction Mgmt.</b> |                         |                                                        |             |                    |                  |                       |
| 100                                  | 300 Engineering/Ardurra | 7/7/2025                                               | \$12,922.56 | 04/28/25-06/01/25  | 7/15/2025        | 8                     |
| 100                                  | 300 Engineering/Ardurra | 9/8/2025                                               | \$11,630.30 | 06/02/25-06/29/25  | 10/3/2025        | 25                    |
| 100                                  | HBC Engineering         | 7/28/2025                                              | \$20,066.33 | 06/02/25-06/29/25  | 8/8/2025         | 11                    |
| 100                                  | HBC Engineering         | 10/2/2025                                              | \$7,621.63  | 6/30/25-07/10/25   | 10/16/2025       | 14                    |
| 100                                  | HBC Engineering         | 10/15/2025                                             | \$57,757.68 | 07/11/25-09/30/25  | 10/27/2025       | 12                    |
| 100                                  | HBC Engineering         | 12/14/2025                                             | \$19,530.43 | 10/01/25-11/30/25  | 12/22/2025       | 8                     |
| 100                                  | Program Controls        | 7/20/2025                                              | \$67,792.75 | Inception-10/27/24 | 8/1/2025         | 12                    |
| 100                                  | Program Controls        | 7/20/2025                                              | \$82,368.19 | 10/28/24-12/01/24  | 8/1/2025         | 12                    |
| 100                                  | Program Controls        | 7/20/2025                                              | \$55,069.82 | 12/02/24-12/29/24  | 8/1/2025         | 12                    |
| 100                                  | Program Controls        | 7/20/2025                                              | \$78,981.12 | 12/30/24-02/02/25  | 8/1/2025         | 12                    |
| 100                                  | Program Controls        | 7/20/2025                                              | \$62,808.96 | 02/03/25-03/02/25  | 8/1/2025         | 12                    |
| 100                                  | Program Controls        | 8/26/2025                                              | \$60,503.18 | 03/03/25-03/30/25  | 9/9/2025         | 14                    |
| 100                                  | Program Controls        | 8/26/2025                                              | \$56,714.69 | 03/31/25-04/27/25  | 9/9/2025         | 14                    |
| 100                                  | Program Controls        | 8/26/2025                                              | \$57,012.48 | 04/28/25-06/01/25  | 9/9/2025         | 14                    |
| 100                                  | Program Controls        | 11/26/2025                                             | \$32,552.59 | 06/02/25-06/29/25  | 12/10/2025       | 14                    |

<sup>1</sup> As reported by AECOM.

<sup>2</sup> "Approved date" is the date approved by the CD PMCM Program Manager.