

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

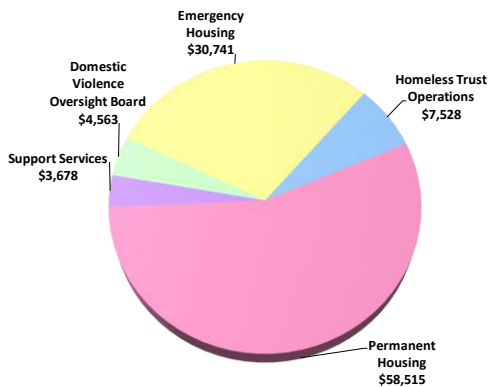
Homeless Trust

The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for the provision of housing and services to individuals and families experiencing homelessness throughout Miami-Dade County and serves as the identified "Collaborative Applicant" for the United States Department of Housing and Urban Development's (U.S. HUD) Continuum of Care Program and the Florida Department of Children and Families Office on Homelessness. The Homeless Trust implements Miami-Dade County's Community Homeless Plan: Priority Home and one percent Food and Beverage proceeds dedicated to homelessness in furtherance of the plan. Eighty-five percent (85%) of Food and Beverage Tax proceeds are dedicated to homeless housing and services and leveraged with federal, state, local and other resources dedicated to providing housing and services for the homeless, including survivors of domestic violence. The Homeless Trust also provides administrative, contractual and policy formulation assistance related to homeless and domestic violence housing and services and assists in coordinating and monitoring the construction and operations of domestic violence centers in Miami-Dade County, which are funded through the remaining 15 percent of Food and Beverage proceeds.

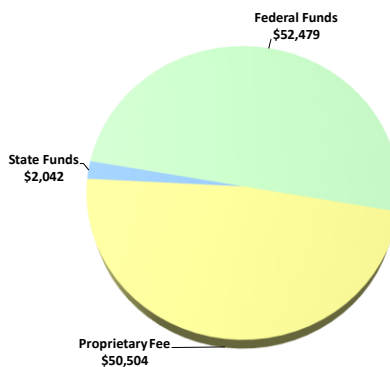
As part of the Health and Society strategic area, the Homeless Trust funds and monitors temporary and permanent housing, supportive services, including street outreach to the homeless, and homeless prevention services. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system and as their needs develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 9,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and other locally elected officials, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families Regional Administrator and the City of Miami Manager. The Board also includes representation from housing advocates; business, civic and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. To fulfill its mission of assisting homeless individuals and families, the Homeless Trust relies on the services offered by provider agencies within the community, including its private sector partner, Chapman Partnership.

FY 2025-26 Adopted Operating Budget

Expenditures by Activity
(dollars in thousands)

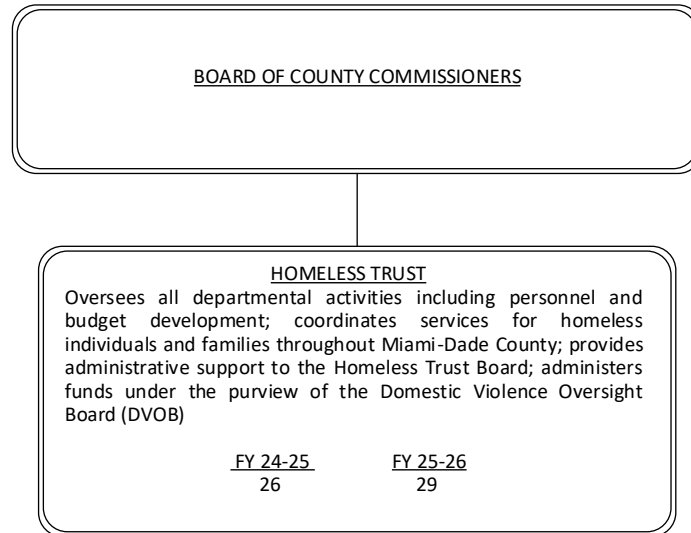


Revenues by Source
(dollars in thousands)



FY 2025-26 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 29

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

DIVISION: HOMELESS TRUST OPERATIONS

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates housing and services for homeless and formerly homeless individuals and families throughout Miami-Dade County.

- Administers more than 100 individual grant-funded programs with more than 20 organizations to provide essential housing and services for people experiencing homelessness in Miami-Dade County
- Administers 85 percent of the one percent Food and Beverage Tax proceeds and other funding dedicated to households experiencing homelessness
- Conducts two countywide homeless census counts each year to assess the type and number of homeless individuals in Miami-Dade County and surveys and analyzes system data to improve utilization and performance
- Coordinates activities and recommends, defines and monitors operating goals, objectives and procedures for the homeless Continuum of Care
- Coordinates referrals of homeless individuals and families to supportive housing, as well as other permanent housing
- Coordinates with other departments, agencies and systems of care (hospitals, criminal justice, behavioral health) in furtherance of the mission to prevent and end homelessness
- Implements policies developed by the Homeless Trust Board and Committees
- Manages the local Homeless Management Information System to track system utilization, needs, gaps and trends
- Provides a continuum of housing and support services for targeted homeless populations, including services related to sexual assault and domestic violence, mental health and substance abuse
- Provides prevention, outreach and intervention services for homeless and formerly homeless individuals and families, including veterans, chronically homeless persons, unaccompanied youth aged 18-24, older adults and families with minor children
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the BCC; advises the Board of County Commissioners on issues relating to homelessness
- Utilizes and leverage local, state, federal and philanthropic funds to assist persons experiencing homelessness and formerly homeless households
- Administers 15 percent of the one percent Food and Beverage Tax proceeds; these funds are under the purview of the Domestic Violence Oversight Board (DVOB)

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS1-1: Reduce homelessness throughout Miami-Dade County 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Eliminate homelessness in Miami-Dade County	Total number of homeless persons*	OC	↓	3,657	3,800	3,675	3,425
	Average number of days persons remain homeless	OC	↓	157	190	152	130
	Percentage of persons who access permanent housing upon exiting a homeless program	OC	↑	58%	48%	52%	59%
	Percentage of persons who achieve an increase in income upon exiting a homeless program	OC	↑	36%	33%	42%	52%
	Percentage of persons who return to homelessness within two years	OC	↓	20%	20%	22%	18%

*Measure refers to the total number of sheltered and unsheltered homeless persons at a single point in time

DIVISION COMMENTS

- The FY 2025-26 Adopted Budget includes the addition of one Facility Maintenance & Capital Improvement Coordinator (\$96,942) to oversee the department's assets and ensure compliance with laws, guidelines and standards
- In FY 2024-25, one Clerk 4 (\$81,370) was added to address constituent issues and concerns and one HMIS Administrator (\$108,117) was approved to provide training and technical support and enhance data quality related to the Homeless Management Information System, the technology system used to collect client level data on the provision of housing and services
- New temporary housing with a navigation center is expected to come online in FY 2025-26 to further address statewide legislation banning overnight public camping and sleeping
- Acquisition and renovation efforts will continue in FY 2025-26 with an emphasis on properties with a prioritization for older adults, disabled households, and families with minor children experiencing homelessness
- In the FY 2025-26 Adopted Budget, the Homeless Trust Capital Reserve for future infrastructure acquisition and renovations is \$10.046 million; the Tax Equalization Reserve, which is essential to maintaining service levels and adding needed capacity, is \$12.067 million

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- The FY 2025-26 Adopted Budget includes an allocation to the Sundari Foundation, Inc., operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma-informed housing and services for homeless women, youth, and children with special needs in the Health and Society Community-Based Organizations (\$587,900)

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2025-26 Adopted Budget and Multi-Year Capital Plan includes continued funding to address long-term infrastructure needs at the Homeless Trust's Homeless Assistance Centers in Downtown Miami, operated by Chapman Partnership; improvements include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades and HVAC replacement; the equipment will be energy efficient where applicable; these facilities offer crisis housing assistance to men, women and families with minor children experiencing homelessness and provide a variety of support services through a private-public partnership; the capital program is funded, in part, through the Homeless Capital Trust Fund (\$4.903 million) (total program cost \$4.093 million; \$568,000 in FY 2025-26; capital program #2000002458) (total program cost \$4.093 million; \$568,000 in FY 2025-26; capital program #2000002458)
- The Department's FY 2025-26 Adopted Budget and Multi-Year Capital Plan includes continued funding to address long-term infrastructure needs at the Homeless Trust's Homeless Assistance Center in Homestead, operated by Chapman Partnership;; improvements include installation of security cameras, HVAC replacement, kitchen upgrades, and new generators; the equipment will be energy efficient where applicable; these facilities offer crisis housing assistance to men, women and children experiencing homelessness, as well as provide a variety of support services through a private-public partnership; the capital program is funded, in part, through the Homeless Capital Trust Fund (\$5.849 million) (total program cost \$5.849 million; \$1.305 million in FY 2025-26; capital program #2000002355)
- In FY 2025-26, the Department has planned renovations for a 6-unit property conveyed to the Homeless Trust by the City of Miami, along with \$600,000 in Community Development Block Grant (CDBG) funding to facilitate the renovations; the property will serve as affordable housing for low income households with histories of homelessness (total program cost \$800,000; \$800,000 in FY 2025-26; capital program #2000003116, project #3011469); installation of kitchenettes at the Homeless Trust's 107-unit hotel to housing conversion is expected to commence in FY 2025-2026 (total program cost \$6 million; \$4.5 million in FY 2025-26; capital program #2000003116, project #3011121) ; this supportive housing project acquired in January 2025 is serving seniors 55 and over with histories of homelessness; the Homeless Trust also budgeted \$1.950 million for innovative housing models, such as pre-fabricated or 3D printed homes, to expand its permanent housing portfolio. (total program cost \$7.150 million; \$1.950 million in FY 2025-26; capital program #2000003116, project #3010823)
- The Homeless Trust acquired a former youth forensic facility in January 2023 for \$4.601 million using Miami-Dade Rescue Plan funding; the FY 2025-26 Adopted Budget and Multi-Year Capital Plan includes \$11.188 million for the renovation of the facility, referred to as Blue Village, in order to provide housing and services for unsheltered single adult men; the project is funded with the HOMES Plan (\$2.601 million), Building Better Communities General Obligation Bond (BBC-GOB) program proceeds (\$2 million), through the Homeless Trust Capital Fund (\$6.587 million); the annual estimated operating cost is \$3 million (total program cost \$15.789 million; \$9.11 million in FY 2025-26; capital program #2000002975) (total program cost \$15.789 million; \$9.11 million in FY 2025-26; capital program #2000002975)

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Adopted FY 25-26
Advertising	5	2	7	5	5
Fuel	0	0	0	0	0
Overtime	5	3	0	0	0
Rent	113	120	120	120	92
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	17	17	32	32	32
Utilities	8	8	9	9	9

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Adopted FY 25-26
Revenue Summary				
Carryover	36,067	32,198	35,110	47,823
Food and Beverage Tax	42,817	44,446	44,162	47,400
Interest Earnings	1,297	1,275	600	1,000
Miscellaneous Revenues	247	0	0	0
Other Revenues	328	1,121	750	225
State Grants	958	1,731	2,946	2,042
Federal Grants	31,975	37,074	54,297	52,479
Total Revenues	113,689	117,845	137,865	150,969

Operating Expenditures

Summary

Salary	2,145	2,339	2,685	3,031
Fringe Benefits	871	989	1,213	1,429
Contractual Services	48	319	366	863
Other Operating	1,105	1,193	1,365	2,023
Charges for County Services	268	328	349	371
Grants to Outside Organizations	59,282	71,041	96,642	97,301
Capital	1,056	36	7	7
Total Operating Expenditures	64,775	76,245	102,627	105,025

Non-Operating Expenditures

Summary

Transfers	0	0	3,265	25
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	41,600	31,973	45,919
Total Non-Operating Expenditures	0	41,600	35,238	45,944

(dollars in thousands)	Total Funding		Total Positions	
	Budget FY 24-25	Adopted FY 25-26	Budget FY 24-25	Adopted FY 25-26
Expenditure By Program				
Strategic Area: Health and Society				
Homeless Trust Operations	5,814	7,528	26	29
Domestic Violence Oversight Board	4,865	4,563	0	0
Emergency Housing	23,922	30,741	0	0
Permanent Housing	63,050	58,515	0	0
Support Services	4,976	3,678	0	0
Total Operating Expenditures	102,627	105,025	26	29

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
BBC GOB Financing	1,000	1,000	0	0	0	0	0	0	2,000
CDBG Reimbursement	0	600	0	0	0	0	0	0	600
Domestic Violence Capital Fund	265	25	25	25	25	25	0	0	390
HOMES American Rescue Plan - City of Miami	8,000	0	0	0	0	0	0	0	8,000
HOMES Plan	9,118	1,401	0	0	0	0	0	0	10,519
Homeless Trust Capital Fund	28,698	3,810	5,921	1,482	1,515	410	0	0	41,836
Miami-Dade Rescue Plan	4,601	0	0	0	0	0	0	0	4,601
State of Florida Dept of Children and Families	1,555	0	0	0	0	0	0	0	1,555
Total:	53,237	6,836	5,946	1,507	1,540	435	0	0	69,501
Expenditures									
Strategic Area: HS									
Homeless - Facility Improvements	35,193	20,149	7,697	2,207	2,372	1,672	211	0	69,501
Total:	35,193	20,149	7,697	2,207	2,372	1,672	211	0	69,501

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

CHAPMAN PARTNERSHIP NORTH - FACILITY IMPROVEMENTS

PROGRAM #: 200002458

DESCRIPTION: Provide facility improvements to address long-term facility needs to include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades, the installation of security equipment, and HVAC replacement

LOCATION: 1550 N Miami Ave
North Miami

District Located: 3
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Homeless Trust Capital Fund	4,093	0	0	0	0	0	0	0	4,093
TOTAL REVENUES:	4,093	0	0	0	0	0	0	0	4,093
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	282	116	130	115	120	129	0	0	892
Infrastructure Improvements	876	389	350	285	285	296	211	0	2,692
Major Machinery and Equipment	123	63	66	70	75	112	0	0	509
TOTAL EXPENDITURES:	1,281	568	546	470	480	537	211	0	4,093

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

CHAPMAN PARTNERSHIP SOUTH - FACILITY RENOVATION

PROGRAM #: 200002355

DESCRIPTION: Provide facility improvements to address long-term facility needs to include the installation of security cameras and door access card readers, replacement of HVAC, kitchen upgrades, furniture, fixtures, and equipment, the installation of 6 kennel stalls, and the construction of a warehouse

LOCATION: 28205 SW 124 Ct	District Located: 9	
Homestead	District(s) Served: Countywide	

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Homeless Trust Capital Fund	5,144	0	0	240	250	215	0	0	5,849
TOTAL REVENUES:	5,144	0	0	240	250	215	0	0	5,849
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	50	11	20	20	20	20	0	0	141
Infrastructure Improvements	2,132	1,231	454	380	395	627	0	0	5,219
Major Machinery and Equipment	133	63	66	70	75	82	0	0	489
TOTAL EXPENDITURES:	2,315	1,305	540	470	490	729	0	0	5,849

HOMELESS FACILITIES

PROGRAM #: 200003116

DESCRIPTION: Purchase, renovate and/or construct facilities to provide housing for chronically homeless individuals and families

LOCATION: Various Sites	District Located: 3,8	
Throughout Miami-Dade County	District(s) Served: Countywide	

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CDBG Reimbursement	0	600	0	0	0	0	0	0	600
HOMES American Rescue Plan - City of Miami	8,000	0	0	0	0	0	0	0	8,000
HOMES Plan	7,918	0	0	0	0	0	0	0	7,918
Homeless Trust Capital Fund	11,262	0	5,200	0	0	0	0	0	16,462
State of Florida Dept of Children and Families	1,555	0	0	0	0	0	0	0	1,555
TOTAL REVENUES:	28,735	600	5,200	0	0	0	0	0	34,535
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Building Acquisition/Improvements	18,973	4,500	0	0	0	0	0	0	23,473
Infrastructure Improvements	3,112	2,750	5,200	0	0	0	0	0	11,062
TOTAL EXPENDITURES:	22,085	7,250	5,200	0	0	0	0	0	34,535

Estimated Annual Operating Impact will begin in FY 2025-26 in the amount of \$1,640,000 and includes 0 FTE(s)

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

KROME FACILITY - PURCHASE/RENOVATE

PROGRAM #: 200002975

DESCRIPTION: Purchase, repurpose and renovate the existing KROME facility to provide specialized housing and services for unsheltered single adult men with special needs

LOCATION: 18055 SW 12 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	1,000	1,000	0	0	0	0	0	0	2,000
HOMES Plan	1,200	1,401	0	0	0	0	0	0	2,601
Homeless Trust Capital Fund	2,777	3,810	0	0	0	0	0	0	6,587
Miami-Dade Rescue Plan	4,601	0	0	0	0	0	0	0	4,601
TOTAL REVENUES:	9,578	6,211	0	0	0	0	0	0	15,789
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Building Acquisition/Improvements	5,679	8,110	0	0	0	0	0	0	13,789
Infrastructure Improvements	1,000	1,000	0	0	0	0	0	0	2,000
TOTAL EXPENDITURES:	6,679	9,110	0	0	0	0	0	0	15,789

MIA CASA SENIOR HOUSING - PERMANENT

PROGRAM #: 200002595

DESCRIPTION: Purchase and provide renovations to the Mia Casa facilities which provides homeless assistance to the elderly population

LOCATION: 12221 W Dixie Hwy District Located: 2
 North Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Homeless Trust Capital Fund	2,354	0	0	500	500	0	0	0	3,354
TOTAL REVENUES:	2,354	0	0	500	500	0	0	0	3,354
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	5	0	0	15	15	0	0	0	35
Infrastructure Improvements	1,072	500	665	485	597	0	0	0	3,319
TOTAL EXPENDITURES:	1,077	500	665	500	612	0	0	0	3,354

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

SAFE SPACE FACILITIES - RENOVATIONS

PROGRAM #: 2000004695

DESCRIPTION: Provide various facility improvements to include but not to various interior and exterior infrastructure improvements, playground and kitchen equipment upgrades, and the replacement of AC chiller units and generators

LOCATION: Undisclosed District Located: 2,8
 Not Applicable District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Domestic Violence Capital Fund	265	25	25	25	25	25	0	0	390
TOTAL REVENUES:	265	25	25	25	25	25	0	0	390
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	265	25	25	25	25	25	0	0	390
TOTAL EXPENDITURES:	265	25	25	25	25	25	0	0	390

VERDE GARDENS - FACILITY RENOVATIONS

PROGRAM #: 2000002356

DESCRIPTION: Provide facility improvements to include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades, AC replacement, and the installation of security equipment

LOCATION: Various Sites District Located: 9
 Homestead District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Homeless Trust Capital Fund	3,068	0	721	742	765	195	0	0	5,491
TOTAL REVENUES:	3,068	0	721	742	765	195	0	0	5,491
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	150	67	69	71	73	119	0	0	549
Infrastructure Improvements	1,341	1,324	652	671	692	262	0	0	4,942
TOTAL EXPENDITURES:	1,491	1,391	721	742	765	381	0	0	5,491

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME	LOCATION	(dollars in thousands) ESTIMATED PROGRAM COST
THIRD DOMESTIC VIOLENCE SHELTER - NEW	Undisclosed	16,500
UNFUNDED TOTAL		16,500